

## 6 Public Summary

SWITCH (“SW/TCH”), a mission driven organization dedicated to investing in the transition to a more sustainable world, is responding to the Request for Qualifications issued by the National Park Service and the Golden Gate National Recreation Area to rehabilitate and operate the Historic Boat Shop at Fort Baker.

SW/TCH believes the best way to preserve our history is to ensure our future. SW/TCH views the Boat Shop as a unique opportunity to integrate past and future by preserving the site’s rich history while also evolving to include cutting-edge sustainable design and technology. The beautiful location and public access create an opportunity to develop an impactful experience at the Boat Shop that will leave visitors inspired to bring back lessons about sustainability and environmental consciousness to their own lives. SW/TCH intends to host multiple types of live programming at the Boat Shop, incorporating a mix of entertainment-focused and education-focused programs and events. Additionally, SW/TCH will proactively engage local non-profits and residents to join in creating a collaborative vision for the site’s uses.

In its development process, SW/TCH plans to maintain the historical integrity of the site’s structures and accommodate current uses of the property while considering adjacent programs and activities. Operation of the bar, lounge, café, and small retail space will incorporate a focus on sustainable food and agriculture with input from local experts. Additionally, bar, lounge and retail spaces will be operated with a zero-waste philosophy, incorporating circular economy principals as well as the elimination of single-use plastics. SW/TCH has engaged a wide variety of partners from experienced local architects to community organizers and event planners to collaborate on the planning and development process.

With a background in maritime shipping and coastal infrastructure projects, SW/TCH plans to incorporate the next generation of zero emissions passenger ferry service to the site to complement its project plan. SW/TCH’s 84-passenger hydrogen fuel cell powered e-ferry is currently under construction at the [Bay Ship & Yacht](#) shipyard in Alameda, CA using private funding from SW/TCH and a \$3 million grant from the [California Air Resources Board \(CARB\)](#). The e-ferry leverages technology from partners including [Golden Gate Zero Emission Marine](#), [BAE Systems](#), and [Hydrogenics](#).

SW/TCH looks forward to working closely with the NPS, the GGNRA, and local stakeholders in this exciting opportunity.

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